



**DEFENSE LOGISTICS AGENCY**  
**DEFENSE CONTRACT MANAGEMENT COMMAND**  
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IN REPLY  
REFER TO

**AQOF**

APR 25 1996

**MEMORANDUM FOR COMMANDERS, DEFENSE CONTRACT MANAGEMENT  
DISTRICTS**

**SUBJECT: Reinvention Laboratory for Reducing Oversight Costs**

I have reached the conclusion that proposed waivers to statute or regulations belonging to other than the DoD should be submitted, recorded and pursued under the Single Process Initiative (SPI) rather than the Reinvention Lab for Reducing Oversight Costs. These proposed waiver requests often include such matters as the reutilization screening and depreciation of government property. As submitted, these requests usually address requirements imposed by law and/or General Services Administration regulation.

I believe using SPI procedures will be the better approach at this time. The reasons include:

- a. It will provide a better capability to combine any applicable request from a Reinvention Lab participant with the same or similar requests from an enormously larger population of defense contractors. (SPI participation is actively encouraged from all 24,000 contractors under cognizance of DCMC while Reinvention Lab participation is limited to ten contractors.)
- b. The SPI procedures are highly structured affording high level, constant visibility and tracking. No proposal will be misplaced and the upward access for escalating issues rapidly within the DoD, to achieve departmental positions, is greater.
- c. The authorities for Reinvention Lab experimentation, as provided by law, do not include waiving requirements of law. Therefore either way, whether a Reinvention Lab or an SPI proposal, the idea must be processed through the DoD for formal pursuit of legislative relief.

I am issuing guidance to the Contract Administration Office Commanders outlining procedures to be used in processing concept papers that propose changes to law or regulation. I intend to discuss this approach in detail at my meeting on May 2, 1996 with industry Reinvention Lab representatives. Obviously, the approach I have recommended in this memorandum requires voluntary participation of the contractors. No one should or is telling them what to submit nor



how. However, this is my personal recommendation which I encourage highly for the reasons indicated. My point of contact is Mr. Lyle J. Bare and he can be reached at (703) 767-3392/DSN 427-3392.

A handwritten signature in black ink, appearing to read "Robert W. Drewes", written in a cursive style.

ROBERT W. DREWES  
Major General, USAF  
Commander

cc:  
D, DP